



WORKPLACE VIOLENCE PREVENTION For Public Employers

Training

- This training program will go over the NYS Law, County Policy and the department's Program on Violence in the Workplace and address ways to prevent it
- Please make sure you have a copy of the County Policy. It should be posted in your Department.

Regulatory Requirements

- NYS Public Employer Workplace Violence Prevention Law
 - Department of Labor, 12 NYCRR Part 800.6
 - Board of Supervisors resolution 100 of 2010 established the policy

State Law



New York State Workplace Violence Prevention Act

On June 7, 2006 New York State passed legislation, Article 27-b of the Labor Law, that requires public employers to perform a workplace evaluation or risk assessment at each worksite and to develop and implement programs to prevent and minimize workplace violence.

Definition

Workplace violence is any physical assault, threatening behavior, or verbal abuse occurring in the work setting

A workplace may be any location either permanent or temporary where an employee performs any work-related duty

Definition Cont'd

- This includes, but is not limited to, the buildings and the surrounding perimeters, including the parking lots, field locations and traveling to and from work assignments



Workplace Violence Includes:

- Beatings
- Stabbings
- Suicides
- Shootings
- Rapes
- Near-suicides
- Psychological traumas
- Threats or obscene phone calls
- Intimidation
- Harassment of any nature
- Being followed, sworn or shouted at
- Social Media





Types of Workplace Violence

- Violence by strangers
- Violence by motorists
- Violence by co-workers
- Violence by personal relations



What Is Required By The Law?

Every public employer should perform a risk assessment and evaluate their workplace to determine the presence of risk factors or situations that might place employees at risk of occupational assaults and homicides.



What is a Risk Assessment?

A Risk Assessment is an inspection or examination of the workplace to find existing or potential hazards (**Risk Factors**) for workplace violence; this can include:

- Look at the history of past incidents; try to identify patterns or trends which occurred in your workplace.
- Review your occupational injury and illness logs (SH 900 & 300A) and incident reports to identify injuries resulting from violence.
- Survey your workers at all levels regarding violent incidents reported or unreported

Example Risk Factors

- Contact with the public
- Working late night or early morning
- Exchanging money with the public
- Working alone or in small numbers
- Uncontrolled access to the workplace
- Having a mobile workplace such as patrol vehicles or work zones and having maintenance operations that are scattered around the county

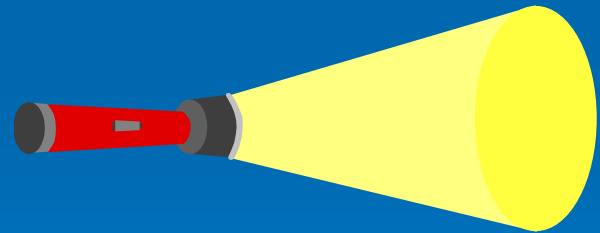
Risk Factors

- Prevalence of handguns and other weapons among the public, employees, or clients
- Solo work, often in remote locations, high crime settings with no back-up or means of obtaining assistance such as communication devices or alarm systems



Risk Factors (cont'd)

- Lack of training in recognizing and managing escalating hostile and aggressive behavior
- Poorly-lighted parking areas





Workplace Violence Prevention Program Requirements

- List of Risk Factors found during analysis
- Methods used for Hazard Prevention and Control
- Written plan required if you have 20 or more full time employees
- Management Commitment and Employee Involvement



Methods Used For Hazard Prevention and Control

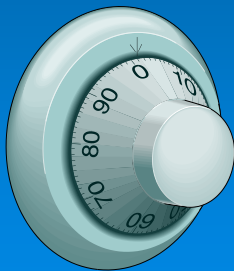
Could Include:

- Make high risk areas more visible
- Install more lighting
- Use drop safes, decrease cash on hand
- Post signs – stating limited cash
- Train employees on conflict resolution
- Need a system to respond to violent incidents

Engineering Controls

- Visibility and lighting
- Drop safes
- Video surveillance
- Height markers
- Radio
- Door detectors, buzzers
- Alarms
- Bullet resistant barriers
- I.D. Badges

Communications





Administrative and Work Practice Controls

- Policies that can be implemented that protect the safety of employees
- Lock delivery doors
- Establish rules for workers leaving facility
- Lock doors when not open, procedures for opening and closing
- Limit access
- Adopt safety procedures for off-site work
- Police protection at busy work zones



Administrative and Work Practice Controls

- State clearly to employees that violence will not be tolerated or permitted
- Establish liaison with local police and state prosecutors
- Require employees to report all assaults and threats



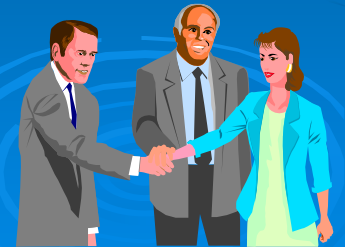
Management Commitment and Employee Involvement

- Complementary and essential
- Management commitment provides the motivating force to deal effectively with workplace violence
- Employee involvement and feedback-enable workers to develop and express their commitment to safety and health



Employee Involvement

- Understand and comply with the workplace violence prevention program and other safety and security measures
- Participate in employee discussions for improving workplace security
- Prompt and accurate reporting of violent incidents



Training and Education

- **Employees should understand concept of “Universal Precautions for Violence” - i.e., that violence should be expected but can be avoided or mitigated through preparation**
- **Employees should be instructed to limit physical interventions in workplace altercations unless designated emergency response team or security personnel are available**

Training and Education

- **Workplace violence prevention policy**
- **Risk factors that cause or contribute to assaults**
- **Early recognition of escalating behavior or warning signs**
- **Ways to prevent volatile situations**
- **Standard response action plan for violent situations**
- **Location and operation of safety devices**

Recordkeeping



- The law requires record keeping for all violent incidents
- Reports of work injuries from assaults
- Incidents of abuse, verbal attacks or aggressive behavior
- Minutes of safety meetings, records of hazard analyses and corrective actions
- Records of all training programs



Recordkeeping and Evaluation

- Recordkeeping and evaluation of the violence prevention program are necessary to determine overall effectiveness and Identify deficiencies or changes that should be made



Evaluation

- Establish uniform violence reporting system and regular review of reports
- Review reports of minutes from staff meetings on safety issues
- Analyze trends and rates in illness/injury or fatalities caused by violence
- Measure improvement based on lowering frequency and severity of workplace violence

Delaware County Policy

Policy

- The County Policy is part of the Employee Handbook and distributed to all employees when they sign up in the Personnel Office.
- The County Policy is available on the Personnel Webpage under the Employee Tab or in the Personnel Office.
- The Policy provides the framework for each department's program

Policy Cont.

➤ Prohibited Conduct

- Zero tolerance for any act or threat of violence
- Any physical contact with the intent to injure will result in the County seeking termination
- No weapons on county property
- Report all forms of aggression and any of the early warning signs that are outlined in this presentation.

Policy Cont.

- Indicators of increased risk from fellow employee
 - Threats
 - Intimidation
 - Hostility
 - Signs of abuse of drugs/alcohol
 - Extreme or uncharacteristic changes in behavior
 - Employees with on-going domestic difficulties
 - Employees with a temporary order of protection against any respondent

Policy Cont.

➤ Early identification

- Any employee who witnesses a sudden change in a fellow employee that might include
 - Withdraw from friends, coworkers, normal social circle
 - Reduced productivity
 - Unexplained absence from work or other inconsistency
 - Noticeable deterioration in hygiene or appearance
- Report it to the department head, immediate supervisor or Personnel Officer Immediately (Verbal reporting is acceptable)

Policy Cont.

- Prevention of violent incidents
 - Recognizing the early warning signs
 - Recognizing issues or events that may trigger violence
 - Report the warning signs to your department head, immediate supervisor or Personnel Officer
 - Early intervention to prevent an incident

Policy Cont.

- Response Procedures (non Emergency)
 - If someone is threatened verbally, report it at once to immediate supervisor or department head
 - Investigations will be performed
 - Appropriate actions will be taken including disciplinary action
 - Retaliation will not be tolerated
 - An incident report will be kept

Policy Cont.

- Response Procedure (Emergency)
 - If someone has been injured or there is imminent danger of being injured
 - Call 911 immediately and summon help
 - Notify department head or immediate supervisor
 - Keep bystanders to a minimum
 - Do not risk personal injury by trying to intercede
 - When appropriate, make a loud noise to distract them and break tension

Department Program

- The program takes the general rules established in the policy and uses them to develop a program specific to the Department

The Delaware County Workplace Violence Prevention Program

- Developed in accordance with the law
- Specific to department activities
- Developed by committee
- Identification of risks
- Copy of the Program available from upon request at the Main Office
- Program will be reviewed annually

Program Cont.

➤ Identification of Risks

- Department conducts Risk Assessment
- DOSH 900 reports indicating all on the job injuries
- Knowledge of work

Program Cont.

➤ Risks Identified

- Contact with the public
- Interacting with clients in their homes
- Working late at night and early in morning
- Uncontrolled access to workplaces
- Working alone or in small numbers
- Exchanging money with the public
- Having money on site
- Employee interaction
- Supervisor/Employee relationships

Protect Yourself

- How employees can protect themselves
 - Understand and comply with the policy and program
 - Prompt and accurate reporting of all violent incidents or threats in writing
 - Report changes in fellow employee behavior
 - Communicate with your immediate supervisor or department head on issues that you feel are important to preventing violence in the workplace
 - If your complaint is not addressed by the department head in a timely manner or to your satisfaction, report it to the County Personnel Officer and President of your Union
 - If the Personnel Officer does not resolve the issue in a timely manner to your satisfaction, report it to the NYS Department of Labor

Protect Yourself

➤ Administrative controls

- Do not work alone, call for help
- Treat irate clients/visitors with respect
 - Don't let discussions escalate to uncontrolled violence
 - Remain calm and do not yell even though the client/visitor might be losing their temper, you remaining calm has a tendency to keep them calm
 - If available and necessary, use your panic button or phone intercom to seek assistance as soon as possible, don't try to be a hero
 - Remain calm, be aware of identifying information (appearance, voice characteristics, etc.) for reporting to the Sheriff's or other law enforcement office.
 - Your supervisor or department head is responsible for making sure the information gets reported to law enforcement quickly.

Supervisor/Employee Relationships

- Not all Supervisors manage the same
 - Some lead by example
 - Some are good communicators, some aren't
 - Some are more blunt than others
- Not all employees are the same
 - Some are more sensitive than others
- All need to work with mutual respect
- Supervisors shall direct fairly
- Employees shall perform the work that they are assigned

Supervisor/Employee relationships

- If an employee believes that someone is bullying or using excessive force, the incident shall be reported to the immediate supervisor, the department head or the Personnel Officer
- If the supervisor is respectfully holding the employee accountable, the direction is not a violation of the county policy.

Program Updates

- The program will be reviewed by the committee annually to ensure it is adequate
- Updates will be done in February after the DOSH 900 & 300A reports are available
- Inform committee members of any concerns you might have through the year
- Intermediate committee meetings will be held as necessary

Record Keeping

- Copies of the Policy and Program are posted in your department
- All incident reports will become part of the program documentation and will be available for review.

Violence Report Form

➤ **APPENDIX 1**

➤ **Workplace Violence Incident Report**

➤ Date_____

Case Number_____ (For official use)

➤ Date of Incident_____

➤ Time of Incident_____

➤ Employee Name_____

➤ Title_____

➤ Workplace Location_____

➤ What was the employee doing just prior to the incident?

➤ Incident Description (Minimally include names of involved employees, extent of injuries and names of witnesses):

➤ _____
➤ Signature

➤ Provide information on preventative actions that the public employer has taken or is considering as a result of the incident to prevent against further like occurrences:

QUESTIONS